

2.3_C

Topic sentence	Function of supporting sentences	Discourse markers
In the first half of the 20 th century, many organizations were controlled in strict hierarchies.		
However, there are a number of problems with large, traditional hierarchies.		
As a result, some companies moved towards flatter hierarchies, as recommended by Tom Peters in his book <i>Thriving on Chaos</i> (1987).		
However, different types of company may need different types of organization.		
There are other possible ways in which organizations can be structured.		
In a 'task' structure several people work together as a team, using their different skills.		
Finally, a 'person' structure can be found where there is a group of people who are experts in their field.		
To conclude, today there are various ways in which an organization can be structured.		

2.3_C

Possible answers

Topic sentence	Function of supporting sentences	Discourse markers
In the first half of the 20 th century, many organizations were controlled in strict hierarchies.	defining and describing (hierarchical structure)	none – but note the way in which the link is made: 'In this type of structure'
However, there are a number of problems with large, traditional hierarchies.	a list of points (of problems)	First of all, ... Finally, ...
As a result, some companies moved towards flatter hierarchies, as recommended by Tom Peters in his book <i>Thriving on Chaos</i> (1987).	restating the topic sentence (clarifying what's meant by 'flatter hierarchies') giving more information (about team approaches)	In other words, ... In addition, ...
However, different types of company may need different types of organization.	giving an example (traditional hierarchical structure)	For example, ...
There are other possible ways in which organizations can be structured.	giving an example ('club' structure) defining and describing ('club' structure)	For instance, ...
In a 'task' structure several people work together as a team, using their different skills.	defining and describing ('task' structure)	none
Finally, a 'person' structure can be found where there is a group of people who are experts in their field.	describing and defining ('person' structure)	none
To conclude, today there are various ways in which an organization can be structured.	giving more information (about the various ways)	none